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DEPARTMENT OF LAW ENFORCEMENT
DIVISION OF CRIMINAL INVESTIGATION

WILLIAM O'SULLIVAN-DEPUTY DIRECTOR



145101

March 5, 1981

Mr. Reed W. Newman
Assistant Attorney General
Environmental Control Division
Attorney General's Office
State of Illinois
Springfield, IL 62706

RE: Cahokia/Dead Creek Hazardous Waste
Dumping

Dear Mr. Reed:

Enclosed please find an alphabetical list of 1347 directors of the trucking firms provided to you by Monsanto Chemical Corporation, as well as a graphical presentation of our analysis of their interlocking directorates. We made an attempt to study the organizational structure of those firms, as indicated by the number of officers who served on the board of directors of more than one firm. The following 22 directors were identified and their interconnections are summarized in the attached graph:

- | | |
|-----------------------|---|
| 1. Fred G. Amad | : I Slay Transportation Co.
II Bee-Line Trucking Co. |
| 2. E.K. Anderson | : I Strickland Transportation Co.
II Ringsby Truck Lines, Inc.
III T.I.M.E. Freight, Inc. |
| 3. Thomas A. Brown | : I Chicago Express Co., Inc.
II T.I.M.E. Freight, Inc. |
| 4. Beatty H. Chadwick | : I Ryder Truck Lines, Inc.
II Pacific Intermountain Express Co. |
| 5. Walter J. Curley | : I Consolidated Freightways Corp.
II Pacific Intermountain Express Co. |
| 6. O.L. Doud | : I Roadway Express, Inc.
II Consolidated Freightways Corp. |
| 7. Herbert A. Graham | : I Slay Transportation Co., Inc.
II Bee-Line Trucking Co. |
| 8. Earl N. Hoekenga | : I Ryder Truck Lines, Inc.
II Pacific Intermountain Express Co. |
| 9. Ronald R. Hoercher | : I Rhond, Inc.
II Fat's Express Inc. |
| 10. Ruth L. Hoercher | : I Rhond, Inc.
II Fat's Express Inc. |

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11. W.A. Johnson : I Pacific Intermountain Express Co.
II Crouch Freight Systems Inc.
12. Peter Keber : I Ryder Truck Lines Inc.
II Pacific Intermountain Express Co.
13. Paul N. Kiel : I Middlewest Freightways Inc.
II Interstate Motor Freight System Co.
14. George A. Lorenzen : I Standard Freight Lines Inc.
II Dohrn Transfer Co.
15. Melvin N. Routman : I Truck Transport Inc.
II Hart Trucking Co., Inc.
16. Hugh C. Shurtleff : I T.I.M.E. Freight, Inc.
II Ringsby Truck Lines, Inc.
17. Eugene P. Slay : I Slay Transportation Co., Inc.
II Bee-Line Trucking Co.
18. Henry D. Slay : I Slay Transportation Co., Inc.
II Bee-Line Trucking Co.
19. Robert H. Stier : I Ryder Truck Lines, Inc.
II Pacific Intermountain Express Co.
20. Emerson W. Swan : I Gateway Transportation Co., Inc.
II Consolidated Freightways Corp.
21. John J. Terry : I T.I.M.E. Freight, Inc.
II Ryder Truck Lines, Inc.
22. J.R. Wilson : I Roadway Express, Inc.
II Ryder Truck Lines, Inc.

In your letter dated November 13, 1980, you have indicated that possible starting places might be Rogers Cartage Company, Matlack Trucking, and Slay Transportation. The officers of these three firms are:

Matlack, Inc : P.M. Gilmore (Columbus, OH)
Martin C. Hynes, Jr. (PA)
Charles H. McCleary (Columbus, OH)
John Nelson (Lansdowne, PA)
John C. Peet, Jr. (Wilmington, DE)
Robert S. Shertz (Lansdowne, PA)
L.J. Teal (Broomall, PA)

Rogers Cartage Co.: John T. Benz
Robert P. Johnson (Flossmoor, IL)
Wilfred E. Johnson (Flossmoor, IL)
Joseph C. Larem (Berkeley, IL)
Dalton E. Peterson (Evergreen Pk, IL)
Deborah Peterson (Evergreen Pk, IL)
Mathew Rogers
Walbert Rogers

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Slay Transportation Co.: Herbert A. Graham
Eugene P. Slay (St. Louis, MO)
Henry D. Slay (St. Louis, MO)
Fred G. Amad
Joan Slay (St. Louis, MO)
Theodore H. Tahan
E.T. Higgins
William L. Friebs

Our analysis indicates that the first four officers served on both Slay Transportation Co. and Bee-Line Trucking Co. Such a link seems to be too strong to ignore.

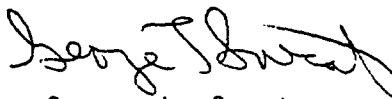
In many cases it was impossible to positively determine whether two similar names are in fact identical. Your perusal of the attached alphabetical list might prove to be more significant to the problem as you perceive it.

We will appreciate any comments you might have to make this analysis more pertinent to your case. We shall keep this file and relate it to other investigations in the area of hazardous wastes such as the Steve Martell case.

Further inquiries regarding this subject may be directed to Analyst Jacob Perez at telephone number 217-785-4632.

Very truly yours,

William O'Sullivan
Deputy Director



BY: George L. Sweat
Assistant Deputy Director
Criminal Intelligence Command

WO:spw

Enclosures

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